



February 25, 2002
Garza García, Nuevo León
México

VITRO REPORTS FOURTH QUARTER AND FISCAL 2001 RESULTS

Vitro, S.A. de C.V. (NYSE: VTO; BMV: VitroA)

- ❖ Consolidated net sales maintained a positive trend in dollar terms reaching a record number of US\$3 billion, rising YoY by 6.7% for the quarter and 5.1% for the year, driven by the performance of Flat Glass, Glass Containers and Acros Whirlpool
 - ❖ Net income increased YoY for the quarter, in dollar terms, from US\$6 million to US\$38 million
 - ❖ Total outstanding debt reduced QoQ by US\$38 million, and YoY by US\$58 million to US\$1,576 million
 - ❖ EBITDA remained strong, exceeding US\$500 million for the fifth consecutive year, and reaching US\$513 million, although decreased YoY in dollar terms by 12.0% for the quarter and by 8.1% for the year, as a result of the slowdown of the economies in the U.S.A. and Mexico aggravated with the September 11 events
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- ❖ Consolidated net sales for the year reached a record number of US\$3 billion, representing a 5.1% YoY increase in dollar terms, and for the quarter reached US\$783 million, representing an increase of 6.7% in dollar terms, compared with US\$734 million for the fourth quarter of 2000. Flat Glass, Glass Containers and Acros Whirlpool were the main drivers of the Company's sales performance for the year and quarter.
 - ❖ The Company posted net income of US\$38 million for the quarter, which included charges for approximately US\$7 million related to severance payments and the sale and write off of certain assets, and a total financing gain of US\$18 million due mainly to a non-cash exchange gain. Net majority income reached US\$23 million during the quarter.
 - ❖ During the fourth quarter debt was reduced by US\$38 million by achieving various internal savings and using, solely, internally generated funds. The Company met all the maturities of short-term euro commercial paper that came between the months of September and January, which was not renewed. As of this date, the Company has no commercial paper outstanding.
 - ❖ EBITDA remained strong, exceeding US\$500 million for the fifth consecutive year, and reaching US\$513 million. However, for the quarter declined YoY by 12.0% in dollar terms, and by 8.1% for the year. The decrease was the result of pricing measures taken to strengthen market participation in certain businesses, which were significantly affected by the slowdown in demand in the U.S. and Mexican economies, aggravated as a result of the September 11 events. The impossibility of absorbing the cost of certain dollar denominated materials, notwithstanding important internal cost reduction measures also affected EBITDA. The strength of the peso continued to affect the competitiveness of the Company's exports while favoring imports into the domestic market. Lower production levels, as a result of reduced demand, resulted in a lower fixed cost absorption.

All figures provided in this communication are in accordance with Generally Accepted Accounting Principles in Mexico. All figures are presented in constant Mexican pesos as of December 31, 2001. Dollar figures are in nominal US dollars and are obtained by dividing nominal pesos for each month by the applicable exchange rate as of the end of that month.

This communication contains certain forward-looking statements and information relating to Vitro, S.A. de C.V. and its Subsidiaries that are based on the beliefs of its management as well as assumptions made by and information currently available to the Company. Such statements reflect the current views of Vitro with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results or performance of Vitro to be materially different from any future results or performance that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic, political, governmental and business conditions globally and in the countries in which Vitro does business. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or targeted. Vitro does not intend, and does not assume any obligation, to update these forward-looking statements.

Vitro, S.A. de C.V. (NYSE: VTO and BMV: VITROA), through its subsidiary companies, is a major participant in four distinct businesses: flat glass, glass containers, household products and glassware. Vitro's subsidiaries serve multiple product markets, including construction and automotive glass, wine, liquor, cosmetics, pharmaceutical, food and beverage glass containers, household appliances, fiberglass, plastic and aluminum containers, and glassware for commercial, industrial and consumer uses. Founded in 1909, Monterrey, Mexico-based Vitro has joint ventures with 10 major world-class manufacturers that provide its subsidiaries with access to international markets, distribution channels and state-of-the-art technology. Vitro's subsidiaries do business throughout the Americas, with facilities and distribution centers in seven countries, and export products to more than 70 countries. Grupo Vitro's website can be found at: <http://www.vto.com>

Fourth quarter and fiscal 2001 results

Conference Call and Web cast

Tuesday, February 26, 2002

12:00 PM US CT (Monterrey time); 1:00 PM US ET

A live web cast of the conference call will be available to investors and the media at <http://www.vto.com/> through Tuesday, March 26, 2002.

For inquiries regarding the web cast, please contact Dario Wolos of CCBN via telephone at (617) 801-7739, or via email at dwolos@ccbn.com

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Consolidated Results

Sales

The positive YoY sales performance in U.S. dollar terms for the year and the fourth quarter was mainly driven by the businesses of Flat Glass, Glass Containers and Acros Whirlpool. Similarly to last quarter, sales in peso terms at the Flat Glass business unit remained practically flat YoY, overcoming the pressure that a strong peso puts on prices, increased imports and the decline in demand caused by the slowdown of the U.S. economy and its impact over the Mexican economy. Flat Glass was able to increase sales in dollar terms, among other things as a result of the consolidation of Cristalglass, its European-based subsidiary. Glass Containers showed an increase resulting for the most part from the domestic market, with additional sales especially to beer producers and a general increase in sales of niche products with a better sales mix. At Acros Whirlpool, volume increases in the export markets and added sales of recently launched products, were the main drivers for the growth in sales, partially offsetting price pressures. For Glassware, sales for the quarter decreased YoY, as result of a decline in demand in the retail, institutional and industrial sectors, as a result of the slowdown of the U.S. and Mexican economies. As was announced during IIIQ'01, to improve synergies and further reduce costs, the Diverse Industries unit was integrated into the remaining units; various parts of Diverse Industries are in the process of being sold and the remaining companies will be operated as part of the remaining units. Fiber Glass, which sells to both the construction and auto segment, is now managed by the Flat Glass business unit, the plastic business, that has distribution channels similar to those of Glassware, is now managed under such unit. The remaining businesses are currently reporting to the Glass Containers unit either because of vertical integration or market similarities.

		Table I Sales (Million)					
		<u>IVQ'01</u>	<u>IVQ'00</u>	<u>% Var.</u>	<u>12M'01</u>	<u>12M'00</u>	<u>% Var.</u>
Cons. Net Sales	Ps\$	7,193	7,227	(0.5)	28,190	28,631	(1.5)
Cons. Net Sales	US\$	783	734	6.7	3,002	2,857	5.1
Domestic	Ps\$	3,911	4,139	(5.5)	14,968	15,734	(4.9)
Domestic	US\$	426	413	3.1	1,582	1,538	2.9
Exports	Ps\$	1,806	1,763	2.4	7,534	7,759	(2.9)
Exports	US\$	196	180	8.5	801	776	3.2
Foreign Subs.	Ps\$	1,476	1,325	11.4	5,689	5,138	10.7
Foreign Subs.	US\$	161	141	14.2	619	543	14.0
% Dollar Sales*/Tot. Sales		46	44	4.1	47	46	2.4
% Exp. Sales/Tot. Sales		25	25	1.8	27	27	(1.8)

* Exports + Foreign Subs.

EBIT and EBITDA

EBITDA has remained strong, and was above US\$500 million for the fifth consecutive year, notwithstanding adverse market conditions EBITDA for the year was US\$513 million. Despite various internal measures and efforts undertaken to offset adverse circumstances, YoY EBIT and EBITDA declined mainly as a consequence of favorable imports resulting from a strong peso, pricing measures that the Company agreed to absorb to strengthen market participation in certain businesses, vis-à-vis the slowdown in demand aggravated during the IIIQ'01 in the U.S. economy, and impacting the Mexican economy as well. The strength of the peso, which has appreciated YoY by 4.6% for the year plus an annual inflation of 4.4%, continued to affect the competitiveness of the Mexican industry. Also, lower production levels, as a result of a decline in demand, resulted in a lower fixed cost absorption. Additionally, during the quarter the Company incurred certain labor expenses that were paid in lieu of profit sharing to workers, mainly in connection with

		Table II EBIT and EBITDA (Million)					
		<u>IVQ'01</u>	<u>IVQ'00</u>	<u>% Var.</u>	<u>12M'01</u>	<u>12M'00</u>	<u>% Var.</u>
EBIT	Ps\$	477	796	(40.1)	2,603	3,517	(26.0)
EBIT Margin	%	6.6%	11.0%		9.2%	12.3%	
EBIT	US\$	52	80	(35.5)	275	345	(20.4)
EBIT Margin	%	6.6%	10.9%		9.2%	12.1%	
EBITDA	Ps\$	1,084	1,329	(18.4)	4,861	5,678	(14.4)
EBITDA Margin	%	15.1%	18.4%		17.2%	19.8%	
EBITDA	US\$	117	133	(12.0)	513	558	(8.1)
EBITDA Margin	%	15.0%	18.1%		17.1%	19.5%	

the realignment of certain businesses, and that, on the other hand, improved the tax planning, therefore resulting in net free cash flow generation, plus improved services to customers and lower administrative costs. These additional expenses amounted to approximately US\$10 million for the year.

Total Financing Cost

Interest expense for the quarter decreased due to a lower weighted average cost of debt, which declined to 8.6% from 10.2% for IVQ'00 as a result primarily of lower market rates, a decrease in the aggregate amount of debt and the Company's liability management strategies. Additionally, the Company has locked-in fixed rates for certain of its floating rate liabilities, through various interest rate cap transactions that amount to US\$350 million and that should aid to lower the Company's financing cost in the future. The weighted average cost of debt for fiscal 2000 was 10.3%, while for 2001 it was 9.1%. Currently, debt accruing interest at fixed rates represents 53% of total debt of the Company.

Due to the 3.6% appreciation of the peso during IVQ'01, the Company recorded a non-cash exchange gain for the period. Overall, the Company recorded, a total financing gain for the quarter of Ps\$171 mill. (US\$18 mill.), compared with a total financing cost of Ps\$414 mill. (US\$41 mill.) for the fourth quarter of last year, when a devaluation of the peso produced a non-cash foreign exchange loss.

		<u>IVQ'01</u>	<u>IVQ'00</u>	<u>% Var.</u>	<u>12M'01</u>	<u>12M'00</u>	<u>% Var.</u>
Interest Expense	Ps\$	329	375	(12.4)	1,460	1,792	(18.5)
Interest Expense	US\$	35	38	(5.9)	153	175	(12.7)
Interest Income	Ps\$	5	6	(13.8)	27	25	9.2
Interest Income	US\$	0	1	(33.3)	3	2	8.7
Foreign Exchange Loss (Gain)	Ps\$	(512)	279	-.	(564)	339	-.
Foreign Exchange Loss (Gain)	US\$	(55)	27	-.	(61)	30	-.
Gains from Monetary Position	Ps\$	132	359	(63.2)	651	1,315	(50.5)
Gains from Monetary Position	US\$	14	36	(60.3)	68	128	(46.8)
Other Financial Expenses (Net)	Ps\$	149	124	20.6	434	405	7.0
Other Financial Expenses (Net)	US\$	16	12	31.5	46	40	16.2
Total Financing Cost	Ps\$	(171)	414	-.	651	1,196	(45.6)
Total Financing Cost	US\$	(18)	41	-.	67	114	(41.5)

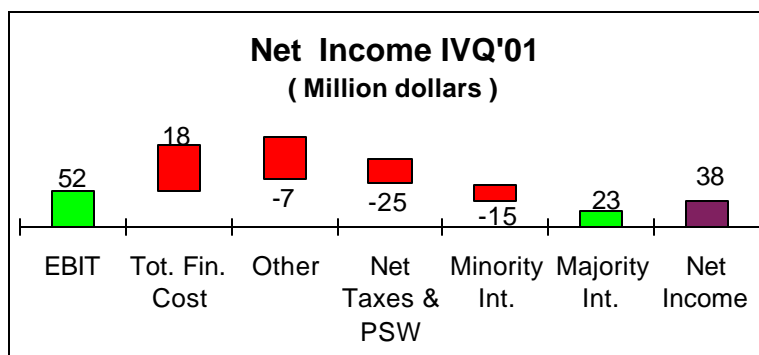
Taxes

The Company has made an effort to improve its tax position, taking different measures to pay taxes more efficiently. As a result of that, taxes plus profit sharing to workers (PSW) for the year declined due to the reorganizations that took place at the end of 2000 and in the last quarter of 2001, within the Glass Containers, Flat Glass and Glassware business units, to improve service to customers and reduce administrative costs. Another factor that contributed to lower taxes & PSW was a reduction in the EBIT base YoY. For the quarter taxes increased YoY due to the recognition of deferred taxes in some of our foreign subsidiaries, and PSW went down as a result of the above-mentioned reorganizations.

		<u>IVQ'01</u>	<u>IVQ'00</u>	<u>% Var.</u>	<u>2001</u>	<u>2000</u>	<u>% Var.</u>
Income Tax Accrued	Ps\$	(48)	51	-.	297	508	(41.5)
Income Tax Accrued	US\$	(5)	5	-.	31	50	(38.5)
Deferred Income Tax	Ps\$	250	(88)	-.	110	167	(34.0)
Deferred Income Tax	US\$	27	(9)	-.	13	17	(24.2)
Total Income Tax	Ps\$	202	(37)	-.	408	675	(39.6)
Total Income Tax	US\$	22	(3)	-.	44	67	(35.0)
Profit Sharing to Workers	Ps\$	29	146	(80.4)	109	326	(66.6)
Profit Sharing to Workers	US\$	3	15	(78.8)	11	32	(64.2)
Taxes & PSW	Ps\$	230	110	110.1	516	1,001	(48.4)
Taxes & PSW	US\$	25	11	121.2	55	99	(44.4)

Net Income

Net income for the quarter was Ps\$354 mill. (US\$38 mill.), compared with Ps\$51 mill. (US\$6 mill.) during IVQ'00 mainly as a result of a considerable, non-cash, exchange gain. Net majority income for the quarter was Ps\$217 mill. (US\$23mill.), compared with a net loss of majority interest for IVQ'00 of Ps\$70 mill. (US\$6 mill.). The Other Income (expense) item for the quarter, included severance payments made in connection with an ongoing reorganization program and non-cash losses in connection with the sale of certain assets and the write-off of obsolete assets.



Capital Expenditures

In the aggregate, CAPEX for fiscal 2001 was US\$100 mill., US\$10 mill. less than the aggregate amount of CAPEX for 2000. CAPEX for the year was mainly used for maintenance purposes. CAPEX for the year was between 15% and 20% lower than the originally budgeted US\$ 120-130 million as a means to optimize the utilization of the Company's cash flow generation.

Financial Position

The US\$38 million QoQ debt reduction was achieved through various internal savings and using, solely, internally generated funds. The Company met all the maturities of short-term euro commercial paper that came between the months of September and January, which was not renewed. As of this date, the Company has no commercial paper outstanding. The US\$58 million debt reduction for the year, along with lower interest rates, coupled with the improvement in the Company's liability management strategies, resulted in interest coverage of 3.3 times. Financial leverage (Total Debt/EBITDA) stood at 2.97 times, slightly higher than year-end 2000 of 2.88 times, but that reflects a lower EBITDA. It's worth noting that the debt reduction was achieved notwithstanding the acquisition of Cristalglass and severance payments made in connection with our ongoing corporate reorganization of US\$34 million.

Table V
Debt Indicators
(Million dlls. ⁽¹⁾; except as indicated)

	IVQ'01	IIIQ'01	IIQ'01	IVQ'00
Interest Coverage				
(EBITDA/Int. Exp.) (LTM) ⁽²⁾ (Times)	3.33	3.35	3.30	3.17
Leverage				
(Total Debt / EBITDA) (LTM) ⁽²⁾ Times)	2.97	3.03	2.81	2.88
Total Debt	1,576	1,614	1,645	1,634
Short -Term Debt ⁽³⁾	672	514	662	433
Long - Term Debt	904	1,100	983	1,201
Currency Mix (%) dlls / pesos/UDI's	96/3/1	96/3/1	94/5/1	79/10/11
Weighted Average Cost of Debt (%)	9.1 (LTM) ⁽²⁾	8.8	9.2	10.3 (LTM) ⁽²⁾

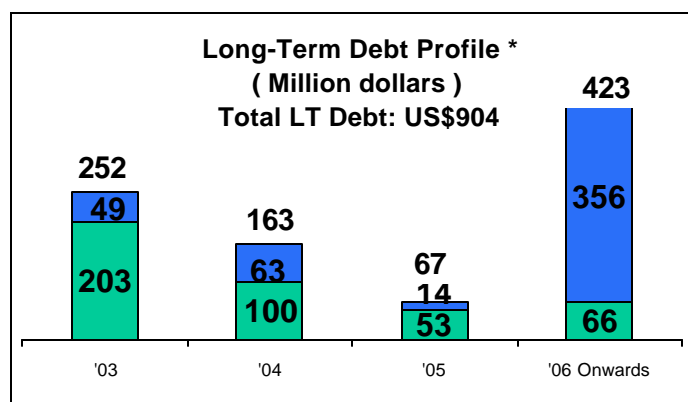
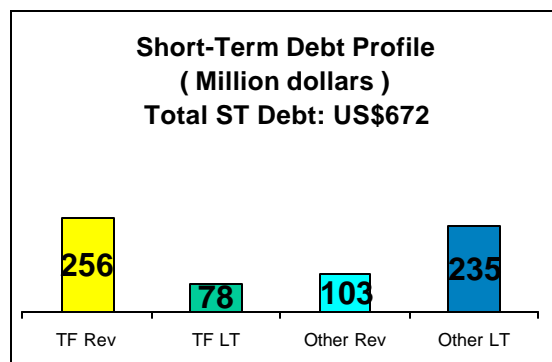
(1) Constant pesos at the end of each quarter converted into dollars using the exchange rate prevailing at the end of each respective period.

(2) Last twelve months.

(3) Short term debt includes current maturities of long-term debt.

Debt Profile as of December 31st, 2001

- 57% of debt was long-term.
- Average life of debt was 2.7 years.
- 50% of debt maturing in the period January '02 – December '02, or approximately US\$334 million, is related to trade finance, which the Company regularly renews.
- Current maturities of long-term debt include a maturity of US\$175 million on May '02 of a bond placed in the international capital markets.
- Rate composition of Company's debt: fixed rate = 53%; floating rate and fixed spread = 25%; short-term debt subject to market conditions = 22%.



* Amortizations starting January'02-December'02 and thereon for each year.



Revolving Trade Finance Facilities



Current maturities of long-term debt (trade finance)



Revolving Working Capital Facilities



Current maturities of long-term debt (other type of facilities)



Other Type of Facilities



Trade Finance

Cash Flow

Year over year, lower CAPEX and better working capital management, along with lower taxes and dividends paid, resulted in an improvement of net free cash flow generation that offset a lower YoY EBITDA for the quarter. Net free cash flow generated during the quarter was used mainly for debt reduction, severance payments as part of the ongoing corporate reorganization, the settlement of the final equity SWAP transaction that the Company had contracted and a US\$33 million increase QoQ in the Balance Sheet's Cash and Cash Equivalent line.

As a percentage of sales, working capital investments for IVQ'01 were reduced to 8.92% from 12.6% for IVQ'00.

		Table VI Cash Flow ⁽¹⁾ (Million)					
		IVQ'01	IVQ'00	% Var.	12M'01	12M'00	% Var.
EBITDA	Ps\$	1,084	1,329	(18.4)	4,861	5,678	(14.4)
EBITDA	US\$	117	133	(12.0)	513	558	(8.1)
(-) Net interest expense ⁽²⁾	Ps\$	589	586	0.5	1,890	2,144	(11.8)
(-) Net interest expense ⁽²⁾	US\$	62	55	11.9	194	204	(5.2)
(-) CAPEX	Ps\$	266	436	(38.9)	943	1,110	(15.0)
(-) CAPEX	US\$	29	44	(34.1)	100	110	(9.1)
(+/-) Working capital inv.	Ps\$	(532)	(136)	291.3	(762)	(311)	145.1
(+/-) Working capital inv.	US\$	(58)	(14)	314.3	(85)	(31)	174.2
= Free Cash Flow	Ps\$	761	443	71.7	2,789	2,736	2.0
= Free Cash Flow	US\$	84	48	76.1	304	275	10.8
(-) Taxes and dividends paid	Ps\$	52	255	(79.6)	836	1,519	(45.0)
(-) Taxes and dividends paid	US\$	6	25	(76.0)	88	143	(38.5)
= Net Free Cash Flow	Ps\$	709	188	276.8	1,953	1,216	60.6
= Net Free Cash Flow	US\$	78	23	242.6	216	132	64.2

1. This statement is a Cash Flow statement and it does not represent a Statement of Changes in Financial Position according with the Mexican GAAP
2. Includes some other financial expenses and products.

Flat Glass

(36% of Sales)

Sales

Sales of the business unit during the quarter increased 5.9% in dollar terms and remained flat in peso terms as a significant percentage of the business' revenues are denominated in U.S. dollars. On the domestic front the business remained relatively stable, despite pricing pressures from Asian imports, the slowdown of the auto segment and lower sales of fiberglass due to the maintenance given to one of its furnaces. At the same time, some volume previously consumed internally for the auto segment was shifted to the export market, favoring sales in that sector although impacting the sales mix. Foreign subsidiaries increased sales YoY by 11.3% mainly driven by Cristalglass. YoY, volumes for the quarter were flat for both construction and auto segments, although for the year volumes declined by 2.9%, basically due to the slowdown of the auto segment. In 2001, OEM represented 15% of the unit's sales and 6% of the Company's sales. Fiberglass volumes were down by 8.5% due mainly to the above-mentioned shutdown of one of its furnaces to finish major maintenance work and as a result increase capacity. Results of the Flat Glass business for the quarter and the full year include the segment of Fiber

Glass, formerly managed within Diverse Industries. In 2001, Fiber Glass represented approximately 5% of the aggregate business unit sales for both the quarter and the year, and 6% for 2000.

**Table VII
Flat Glass
(Millions)**

		IVQ'01	IVQ'00	% Var.
Cons. Net Sales	Ps\$	2,587	2,577	0.4%
Cons. Net Sales	US\$	281	265	5.9%
Domestic Sales	Ps\$	841	899	-6.5%
Domestic Sales	US\$	90	90	-0.3%
Exports	Ps\$	600	628	-4.5%
Exports	US\$	65	63	3.7%
Foreign Subs.	Ps\$	1,169	1,071	9.2%
Foreign Subs.	US\$	127	115	11.3%
EBIT	Ps\$	219	341	-35.9%
EBIT Margin	%	8.5%	13.2%	
EBIT	US\$	24	34	-30.8%
EBIT Margin	%	8.4%	12.9%	
EBITDA	Ps\$	370	474	-21.9%
EBITDA Margin	%	14.3%	18.4%	
EBITDA	US\$	40	48	-15.7%
EBITDA Margin	%	14.3%	17.9%	

**Table VIII
Flat Glass
Construction & Auto Sales Volume
(Million of Reduced Square Meters)**

	IVQ'01	IVQ'00	% Var.
Total	33,494	33,445	0.15%
Fiber Glass (tons)			
Total	7,829	8,554	(8.5%)

EBIT and EBITDA

Mainly a strong peso that promoted imports and reduced income in peso terms, affected EBIT and EBITDA margins on a YoY basis for the quarter. Also, market conditions have resulted in reduced demand, which has continued to increase price pressures for the Company. On the foreign subsidiaries front, there are still efforts that are being made to bring the former Harding Glass business into the operations efficiency levels of VVP America. Efforts have been made to reduce costs, such as a personnel reduction of 3% in the last quarter. Operating efficiencies have been improved, which has allowed the company to partially compensate

for the market slowdown of this last quarter. Further efforts are being made to increase efficiencies and improve the product mix. The unit went at the end of 2000 into a series of reorganizations that benefited the cash flow generation by a better tax planning and at the same time improving sales service toward clients, however, due to such event, during the quarter some labor expenses were incurred in lieu of payment of PSW that also impacted EBIT and EBITDA. The recently integrated fiberglass segment represented approximately 13% of EBIT and 11% of EBITDA for the year.

Glass Containers

(32% of Sales)

Sales

Total YoY sales of the Glass Containers business unit increased by 8.7% in dollar terms. The beer, soft drink, wine and cosmetic segments contributed to most of the improvement. Also, focusing in more profitable niche segments paired with more effective marketing to the end consumer has yielded better sales. The export market remained practically flat. Sales from foreign subsidiaries increased as a result of the global strategy of the unit to help cover unattended demand in the south of Mexico and north of Central America, due to lack of capacity at the Mexican plants. Alkali (raw materials), showed a YoY increase in sales as a result of better market conditions for the products that it produces and distributes. The rest of the non-glass segments were affected by the slowdown of the U.S. and Mexican economy. Results of the Glass Containers business unit for the quarter and the full year included the results of the ampoules, capital goods, raw materials and aluminum can segments, formerly managed by Diverse Industries. In 2001, these segments represented 2001 20.3% of net sales, compared with 22.3% for the previous year. For the quarter, the non-glass segments decreased YoY by 10.9%.

Table X
Glass Containers
Sales Volume
((Millions of units))

	IVQ'01	IVQ'00	% Var.
Domestic	936.5	839.1	11.6%
Exports	253.8	269.3	(5.7%)
Total	1,190.3	1,108.4	7.4%
Álcali (tons)	138,071	142,755	(3.3%)
Ampoules (MM units)	145,472	181,745	(20.0%)
Aluminum cans (MM units)	228,985	267,311	(14.3%)

Table IX
Glass Containers
(Million)

		IVQ'01	IVQ'00	% Var.
Cons. Net Sales	Ps\$	2,259	2,209	2.3%
Cons. Net Sales	US\$	245	225	8.7%
Domestic Sales	Ps\$	1,447	1,473	-1.8%
Domestic Sales	US\$	156	147	6.3%
Exports	Ps\$	513	515	-0.4%
Exports	US\$	55	54	2.2%
Foreign Subs.	Ps\$	309	248	24.3%
Foreign Subs.	US\$	34	27	26.8%
EBIT	Ps\$	165	223	-26.1%
EBIT Margin	%	7.3%	10.1%	
EBIT	US\$	18	22	-20.6%
EBIT Margin	%	7.3%	9.9%	
EBITDA	Ps\$	419	465	-10.0%
EBITDA Margin	%	18.5%	21.1%	
EBITDA	US\$	45	47	-3.2%
EBITDA Margin	%	18.5%	20.8%	

EBIT and EBITDA

The glass segment showed an improvement QoQ of around 110 basis points in its EBITDA margins due to cost efficiency measures and a better sales mix. On an annualized basis, the recently integrated non-glass units represented approximately 14% of EBIT and 16% of EBITDA for the year, compared with 16% of EBIT and 17% of EBITDA for 2000. With the exception of Alkali (raw materials), the rest of the non-glass segments were negatively affected by the strong peso and pressures on prices due to a

condition of over-supply for the aluminum can segment and favorable imports that have affected the ampoules segment. Glass Containers underwent at the end of 2000 several reorganizations that benefited the cash flow generation, led to a better tax planning and improved service to clients. At the same time, the above-mentioned reorganizations resulted in some extra labor expenses, in lieu of payment of profit sharing to workers, which affected margins during the quarter.

Glassware

(9% of Vitro's Sales)

Sales

The decrease in consolidated net sales on a YoY basis continued to be attributable to the decline in demand, both in the U.S. and Mexican economies, for both glass and plastic products. The decline in sales is also attributable to an increase in import products, especially from European and Asian competitors, as a result of a strong peso and the continued decline in import tariffs, which affected revenues in the domestic market. In the export market, sales continued to decline as a result of a slowdown in demand for the hotel, restaurant service, and industrial products (coffee carafes, blenders, etc.). Volumes for IVQ'01 showed an increase of 10% over IIIQ'01, but decreased YoY by 13%. Plastic volumes showed an increase over IIIQ'01 of 5.4%, but decreased YoY by 8.7%. The recently integrated, for management purposes, plastic segment, formerly part of Diverse Industries, represented approximately 21% of Glassware sales for both the quarter and the year 2001. For 2000, it represented 19% of the unit's sales. Glassware's management is focusing on improving returns by renewing and maintaining a constant commitment to improve its line of offered products, improving the sales mix toward niche markets and focusing more on the distribution front.

		IVQ'01	IVQ'00	%Var.
Cons. Net Sales	Ps\$	658	797	-17.5%
Cons. Net Sales	US\$	71	80	-11.3%
Domestic Sales	Ps\$	502	600	-16.3%
Domestic Sales	US\$	54	60	-9.2%
Export Sales	Ps\$	164	208	-21.2%
Export Sales	US\$	18	22	-17.2%
EBIT	Ps\$	74	131	-44.0%
EBIT Margin	%	11.2%	16.5%	
EBIT	US\$	8	13	-39.9%
EBIT Margin	%	11.2%	16.5%	
EBITDA	Ps\$	135	198	-31.8%
EBITDA Margin	%	20.5%	24.8%	
EBITDA	US\$	15	20	-26.5%
EBITDA Margin	%	20.5%	24.8%	

**Table XII
Glassware
Sales mix in pieces (%)**

		IVQ'01	IVQ'00
Glass (Sales mix)	Industrial	42%	41%
	Retail	58%	59%
	Total:	100%	100%
Plastics (Sales mix)	Industrial	19%	17%
	Retail	81%	83%

EBIT and EBITDA

YoY, IVQ'01 results decreased by 44.0% mainly as a result of lower sales and thus lower fixed cost absorption. The less attractive sales mix due to the decline in demand in the most profitable segments and exports at prices that may not be met in industrialized economies also affected both EBIT and EBITDA margins. Management continues its strategy of

maintaining low inventories, in an effort to increase cash flow generation, improving product innovation and client service, and focusing on distribution efforts. Reorganizations made to increase cash flow resulted in some extra labor expenses for the period paid in lieu of PSW, which affected the EBIT and EBITDA generation. The recently integrated plastics segment represented approximately 18% of EBIT and 16.5% of EBITDA for IVQ'01, and 15% for both EBIT and EBITDA for the year.

Acros Whirlpool

(23% of Sales)

Sales

During the quarter, demand from the export market for products of this business unit increased in unit terms more than 31%, despite the U.S. economic downturn. The new range platform contributed to most of the increase, followed by the refrigerator segment, since Acros Whirlpool's export models represent a more affordable option for the U.S. consumers. This trend helped offset flat sales shown in the domestic market, which are being affected by low-price imports benefited by the strong peso and a general slowdown in the appliances sector. For the year, volumes increased by 8%, due mainly to the introduction of the new range platform and the certain models within the refrigerator segment.

EBIT and EBITDA

Profitability continued to be affected mainly by pricing pressures, mostly from Korean imports into the domestic market. The increased participation of dollar denominated sales via exports, helped offset the pressures shown on the domestic front. Management of Acros Whirlpool is focusing on improving the product mix to improve margins, such as refrigerators over nine feet in size, the consolidation of the new range platform, which is likely to result in operating efficiencies, the new refrigerator line to be produced, and a new import model in the washer segment.

Table XIII
Acros Whirlpool
(Million)

		<u>IVQ'01</u>	<u>IVQ'00</u>	<u>%Var.</u>
Cons. Net Sales	Ps\$	1,667	1,630	2.2%
Cons. Net Sales	US\$	180	162	10.9%
Domestic Sales	Ps\$	1,133	1,208	-6.2%
Domestic Sales	US\$	122	120	1.7%
Export Sales	Ps\$	534	422	26.5%
Export Sales	US\$	58	42	37.1%
EBIT	Ps\$	113	194	-41.9%
EBIT Margin	%	6.8%	11.9%	
EBIT	US\$	12	19	-37.1%
EBIT Margin	%	6.8%	11.9%	
EBITDA	Ps\$	185	258	-28.5%
EBITDA Margin	%	11.1%	15.8%	
EBITDA	US\$	20	26	-22.6%
EBITDA Margin	%	11.1%	15.8%	

Recent Key Developments

DEBT REFINANCING

The Company's internal resources, existing credit facilities coupled with additional facilities being completed, a capital-markets raising exercise in the Mexican domestic market, and proceeds from divestitures, are expected to be used as means to refinance the Company's Yankee Bond that matures in May of 2002.

DEBT REDUCTION

Debt was reduced by approximately US\$58 million for the year to US\$1,576 million, notwithstanding significant expenditures resulting from a corporate reorganization (US\$34 million) and the acquisition of Cristalglass. Also, efforts have been made to reduce holding company debt. This reflects the Company's desire to improve its financial ratios towards investment grade levels.

ACROS WHIRLPOOL

The Company announced today that it has reached an agreement in principle with Whirlpool Corporation, to sell its 51% controlling interest in Acros Whirlpool. The transaction was approved by Whirlpool's and Vitro's boards last week, and still requires approval by the competent authorities and Vitro's shareholders. The transaction, which is expected to be completed during the second quarter of this year, is consistent with Vitro's efforts to concentrate in its core businesses.

DIVESTITURE PLAN UPDATE

The Company has been negotiating agreements that are near completion, for the sale of two businesses. One transaction should result in the Company receiving applicable proceeds in the near future. A second transaction is currently being negotiated, but requires government approvals that may slowdown completion. Other divestitures are not currently being pursued as aggressively awaiting for better market conditions. Although there can be no assurance that such sales will be completed, Vitro remains committed to divest non-strategic assets.

JOINT VENTURE WITH AFG INDUSTRIES

The Company has continued the negotiations of the relevant agreements with AFG to convert a glass containers facility in Mexicali into a flat glass production facility. The agreements are expected to be completed shortly and construction is expected to be commenced during the second half of this year.

VITRO, S.A. DE C.V. AND SUBSIDIARIES
CONSOLIDATED FINANCIAL STATEMENTS
AS OF DECEMBER 31, 2001 (IN MILLIONS)

Item	Fourth Quarter						January - December						
	Constant Pesos			Nominal Dollars ⁽¹⁾			Constant Pesos			Nominal Dollars ⁽¹⁾			
	2001	2000	% Var.	2001	2000	% Var.	2001	2000	% Var.	2001	2000	% Var.	
1	INCOME STATEMENT												
	Consolidated Net Sales	7,193	7,227	(0.5)	783	734	6.7	28,190	28,631	(1.5)	3,002	2,857	5.1
2	Cost of Sales	5,424	5,197	4.4	592	528	12.0	20,638	20,307	1.6	2,199	2,027	8.5
3	Gross Income	1,769	2,030	(12.9)	192	206	(7.1)	7,553	8,324	(9.3)	803	829	(3.2)
4	SG&A Expenses	1,292	1,234	4.7	140	127	10.8	4,950	4,807	3.0	528	484	9.1
5	Operating Income	477	796	(40.1)	52	80	(35.5)	2,603	3,517	(26.0)	275	345	(20.4)
6	Interest Expense	481	508	(5.3)	52	51	2.6	1,907	2,219	(14.1)	201	217	(7.6)
7	Interest Income	9	15	(43.4)	1	2	(38.7)	40	47	(15.1)	4	5	(9.2)
8	Exchange Loss (Gain)	(512)	279	--	(55)	27	--	(564)	339	--	(61)	30	--
9	Gain from Monet. Position	132	359	(63.2)	14	36	(60.3)	651	1,315	(50.5)	68	128	(46.8)
10	Total Financing Cost	(171)	414	--	(18)	41	--	651	1,196	(45.6)	67	114	(41.5)
11	Other Income	(62)	(220)	(71.9)	(7)	(22)	(69.4)	(866)	(488)	77.5	(92)	(48)	90.4
12	Share in Net Income of Non-Consol. Assoc. Companies	(1)	(1)	3.3	(0)	(0)	12.7	7	5	54.7	1	0	72.2
13	Inc. bef. Tax & PSW	584	161	262.9	63	17	269.3	1,094	1,838	(40.5)	117	183	(36.0)
14	Income Tax and PSW	230	110	110.1	25	11	121.2	516	1,001	(48.4)	55	99	(44.4)
15	Net Inc. Cont. Opns. Income (loss) of Discot. Oper.	354	51	588.8	38	6	554.4	578	837	(31.0)	62	84	(26.2)
16	Extraordinary Items, Net	-	-	--	-	-	--	-	-	--	-	-	--
17	Net Income	354	51	588.8	38	6	554.4	578	837	(31.0)	62	84	(26.2)
18	Net Income of Maj. Int.	217	(70)	--	23	(6)	--	135	347	(61.0)	15	36	(57.3)
19	Net Income of Min. Int.	137	121	12.8	15	12	20.2	442	490	(9.7)	47	48	(3.2)
20													
21	BALANCE SHEET												
	Cash & Cash Equivalents	1,005	787	27.6	110	80	37.2	FINANCIAL INDICATORS				IVQ'01	IVQ'00
22	Trade Receivables	2,238	2,342	(4.4)	244	237	2.8	Debt/EBITDA (LTM, times)				3.0	2.9
23	Inventories	3,589	3,781	(5.1)	391	385	1.6	EBITDA/Net Int. Exp. (LTM, times)				3.3	3.2
24	Other Current Assets	1,021	1,248	(18.2)	111	127	(12.1)	Debt/Firm Value (times)				0.6	0.6
25	Total Current Assets	7,854	8,158	(3.7)	856	829	3.3	Debt/Equity (times)				1.6	1.7
26	Inv. in Uncons. Subs.	43	196	(77.8)	5	19	(75.7)	Total Liab./Stockh. Equity (times)				2.5	2.5
27	Prop., Plant & Equipment	21,044	22,691	(7.3)	2,295	2,275	0.9	Curr. Assets/Curr. Liab. (times)				0.7	0.9
28	Deferred Assets	1,831	1,627	12.6	200	165	21.4	Sales/Assets (times)				1.2	1.2
29	Other Long-Term Assets	575	504	14.1	63	51	23.1	EPS (Ps\$) *				0.79	(0.26)
30	Total Assets	31,347	33,175	(5.5)	3,419	3,339	2.4	EPADR (US\$) *				0.26	(0.08)
31	Short-Term & Curr. Debt	6,162	4,314	42.8	672	433	55.3	* Based on the weighted average shares outstanding.					
32	Trade Payables	3,311	2,537	30.5	361	255	41.8	OTHER DATA					
33	Other Current Liabilities	1,683	2,042	(17.6)	184	208	(11.6)	# Shares Issued (thousands)				324,000	324,000
34	Total Curr. Liab.	11,156	8,892	25.4	1,217	895	35.9	# Average Shares Outstanding (thousands)				275,088	269,897
35	Long-Term Debt	8,291	12,019	(31.0)	904	1,201	(24.7)	Employees				33,378	33,815
36	Other LT Liabilities	3,034	2,821	7.5	331	281	17.6						
37	Total Liabilities	22,481	23,733	(5.3)	2,452	2,377	3.1						
38	Restated Capital Stock	6,758	6,708	0.8	737	669	10.2						
39	Retained Earnings	(1,224)	(475)	158.0	(134)	(34)	289.9						
40	Minority Interest	3,333	3,209	3.9	363	327	11.1						
41	Total Shar. Equity	8,867	9,442	(6.1)	967	961	0.6						

⁽¹⁾ Nominal dollars calculated by dividing each month's nominal pesos by the end of such month exchange rate.

⁽²⁾ Constant pesos at the end of each period converted into dollars using the exchange rate at the end of each respective period.

VITRO, S.A. DE C.V. AND SUBSIDIARIES
SEGMENTED INFORMATION
AS OF DECEMBER 31, 2001 (IN MILLIONS)

	Fourth Quarter						January - December						Business Units' Volume and Sales Mix Information (Where Applicable)						
	Constant Pesos			Nominal Dollars ⁽¹⁾			Constant Pesos			Nominal Dollars ⁽¹⁾			Fourth Quarter			January - December			
	2001	2000	%	2001	2000	%	2001	2000	%	2001	2000	%	2001	2000	%	2001	2000	%	
FLAT GLASS																			
Net Sales	2,610	2,597	0.5%	283	267	6.0%	10,610	10,535	0.7%	1,134	1,064	6.5%	FLAT GLASS (MM Red. m²)						
Interd. Sales	23	20	11.6%	2	2	21.0%	89	96	-7.1%	9	9	0.6%	Constr. + Auto	33,494	33,446	0.1%	129,127	132,946	-2.9%
Con. N. Sales	2,587	2,577	0.4%	281	265	5.9%	10,522	10,439	0.8%	1,125	1,055	6.6%	FIBER GLASS (Tons)						
Expts. (US\$) ⁽¹⁾	65	63	3.7%	65	63	3.7%	260	274	-5.1%	260	274	-5.1%		7,829.0	8,554.0	-8.5%	31,864	34,794	-8.4%
EBIT	219	341	-35.9%	24	34	-30.8%	1,243	1,663	-25.2%	131	163	-19.7%							
Margin ⁽²⁾	8.5%	13.2%		8.4%	12.9%		11.8%	15.9%		11.7%	15.5%								
EBITDA	370	474	-21.9%	40	48	-15.7%	1,842	2,254	-18.3%	194	221	-12.1%							
Margin ⁽²⁾	14.3%	18.4%		14.3%	17.9%		17.5%	21.6%		17.3%	21.0%								
GLASS CONTAINERS																			
Net Sales	2,268	2,236	1.4%	246	228	7.8%	9,149	9,406	-2.7%	974	941	3.5%	GLASS CONTAINERS (MM Pieces)						
Interd. Sales	9	27	-67.6%	1	3	-65.0%	61	49	24.0%	6	5	32.3%	Domestic	936	839	11.6%	3,673	3,633	1.1%
Con. N. Sales	2,259	2,209	2.3%	245	225	8.7%	9,088	9,356	-2.9%	967	936	3.4%	Exports	254	269	-5.7%	1,109	1,200	-7.5%
Expts. (US\$) ⁽¹⁾	55	54	2.2%	55	54	2.2%	249	245	1.5%	249	245	1.5%	Total: Dom.+Exp.	1,190	1,108	7.4%	4,782	4,833	-1.1%
EBIT	165	223	-26.1%	18	22	-20.6%	831	1,092	-23.9%	88	107	-17.7%	ALCALI (TONS)	138,071	142,755	-3.3%	554,462	536,824	3.3%
Margin ⁽²⁾	7.3%	10.1%		7.3%	9.9%		9.1%	11.7%		9.1%	11.4%		ASA (MM Pieces)	145,472	181,745	-20.0%	650,015	684,665	-5.1%
EBITDA	419	465	-10.0%	45	47	-3.2%	1,843	2,065	-10.8%	195	203	-3.9%	VANCAN (MM Pieces)						
Margin ⁽²⁾	18.5%	21.1%		18.5%	20.8%		20.3%	22.1%		20.1%	21.7%			228,985	267,311	-14.3%	909,393	1,056,846	-14.0%
ACROS WHIRLPOOL																			
Net Sales	1,667	1,630	2.2%	180	162	10.9%	5,960	5,784	3.0%	629	564	11.4%							
Interd. Sales	(0)	0	-	-	0	-	0	0	-83.0%	0	0	-80.0%							
Con. N. Sales	1,667	1,630	2.3%	180	162	10.9%	5,960	5,784	3.1%	629	564	11.4%							
Expts. (US\$) ⁽¹⁾	58	42	37.1%	58	42	37.1%	212	168	26.0%	212	168	26.0%							
EBIT	113	194	-41.9%	12	19	-37.1%	467	615	-24.0%	49	60	-18.2%							
Margin ⁽²⁾	6.8%	11.9%		6.8%	11.9%		7.8%	10.6%		7.8%	10.6%								
EBITDA	185	258	-28.5%	20	26	-22.6%	719	881	-18.4%	76	86	-12.1%							
Margin ⁽²⁾	11.1%	15.8%		11.1%	15.8%		12.1%	15.2%		12.0%	15.2%								
GLASSWARE																			
Net Sales	666	808	-17.6%	72	81	-11.4%	2,585	2,968	-12.9%	274	293	-6.7%	GLASSWARE (Sales Mix %)						
Interd. Sales	8	11	-23.8%	1	1	-17.2%	39	40	-4.8%	4	4	2.8%	Retail	58%	59%		61%	63%	
Con. N. Sales	658	797	-17.5%	71	80	-11.3%	2,547	2,927	-13.0%	270	289	-6.8%	Industrial	42%	41%		39%	37%	
Expts. (US\$) ⁽¹⁾	18	22	-17.2%	18	22	-17.2%	80	89	-9.8%	80	89	-9.8%	PLASTICS (Sales Mix %)						
EBIT	74	131	-44.0%	8	13	-39.9%	320	509	-37.2%	34	50	-32.5%	Retail	81%	83%		79%	81%	
Margin ⁽²⁾	11.2%	16.5%		11.2%	16.5%		12.6%	17.4%		12.6%	17.4%		Industrial	19%	17%		21%	19%	
EBITDA	135	198	-31.8%	15	20	-26.5%	568	749	-24.3%	60	74	-18.6%							
Margin ⁽²⁾	20.5%	24.8%		20.5%	24.8%		22.3%	25.6%		22.3%	25.5%								
CONSOLIDATED ⁽³⁾																			
Net Sales	7,233	7,285	-0.7%	788	740	6.4%	28,379	28,817	-1.5%	3,022	2,875	5.1%							
Interd. Sales	40	58	-31.9%	4	6	-26.1%	188	186	1.5%	20	18	9.4%							
Con. N. Sales	7,193	7,227	-0.5%	783	734	6.7%	28,190	28,631	-1.5%	3,002	2,857	5.1%							
Expts. (US\$) ⁽¹⁾	196	180	8.5%	196	180	8.5%	801	776	3.2%	801	776	3.2%							
EBIT	477	796	-40.1%	52	80	-35.5%	2,603	3,517	-26.0%	275	345	-20.4%							
Margin ⁽²⁾	6.6%	11.0%		6.6%	10.9%		9.2%	12.3%		9.2%	12.1%								
EBITDA	1,084	1,329	-18.4%	117	133	-12.0%	4,861	5,678	-14.4%	513	558	-8.1%							
Margin ⁽²⁾	15.1%	18.4%		15.0%	18.1%		17.2%	19.8%		17.1%	19.5%								

⁽¹⁾ Nominal dollars calculated by dividing each month's nominal pesos by the end of such month exchange rate.

⁽²⁾ EBIT and EBITDA Margins consider Consolidated Net Sales.

⁽³⁾ Includes corporate companies and other's sales and EBIT.